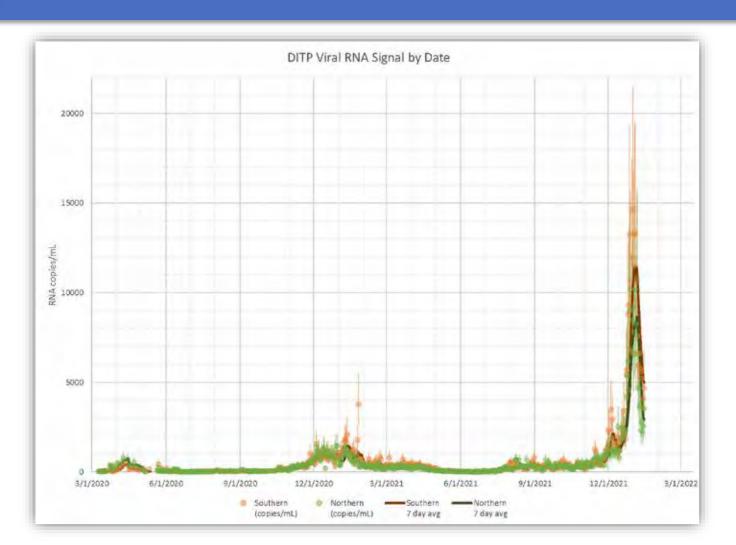
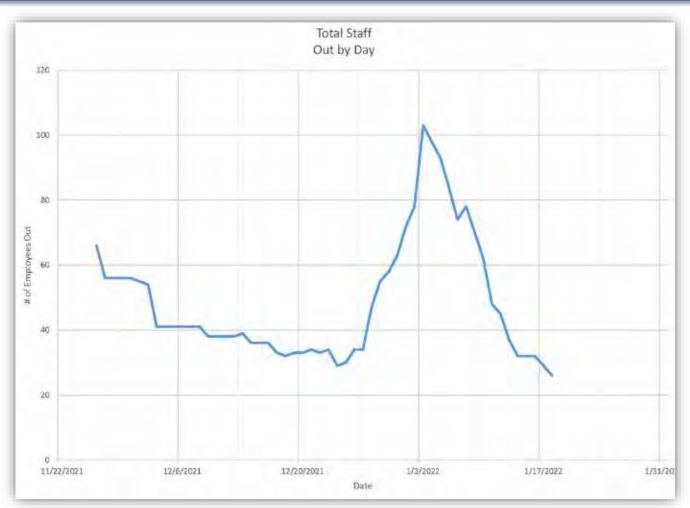


Wastewater COVID Testing







Massachusetts Water Resources Authority

Management, Operation, and Maintenance of the Union Park Pump Station/CSO Facility and the Unstaffed Pump Stations Contract S606

January 19, 2022



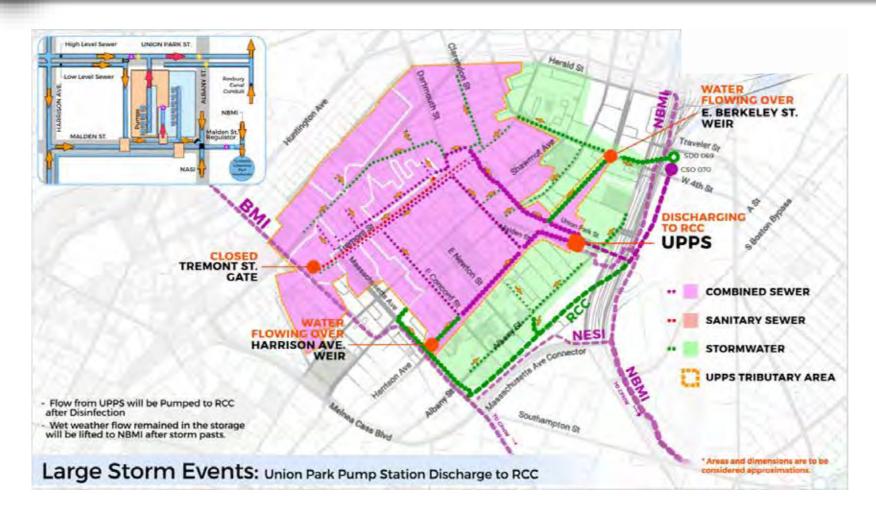
Union Park Pump Station/CSO Facility





Location – South End in Boston







Screening and Disinfection







Detention Basins and Wetwell





Pumping and Odor Control







Management, Maintenance, and Operation Contract S606

- 3-year contract, option for up to 2 additional years
- Union Park Pump Station/CSO Facility
- 9 BWSC Unstaffed Pump Stations
- Annual service fee \$6,181,262 (27% MWRA, 73% BWSC)
 - Year 1: \$1,999,826
 - Year 2: \$2,059,821
 - Year 3: \$2,121,615
- Funding allowance \$1,050,000
 - + \$350,000 per year (\$100,000 MWRA, \$250,000 BWSC)







Massachusetts Water Resources Authority

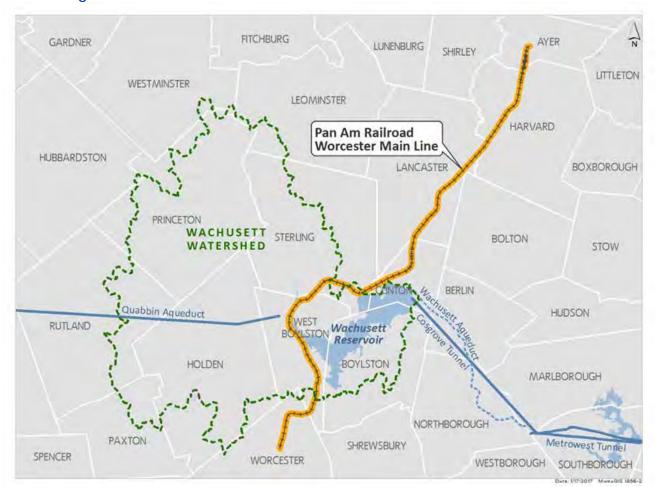
Wachusett Reservoir Watershed Worcester Main Line

January 19, 2022



Worcester Main Line

23.7 miles long with 7.6 miles within the Wachusett Watershed





Key Agreement Conditions

- Upgrade/Maintain tracks from FRA Class 1 to Class 3
- Track speeds limited to 25 miles per hour
- No parking or idling within the watershed
- Install railcar monitoring equipment
- Provide information on hazardous materials being transported
- Provide notice of derailments, spills or releases





Massachusetts Water Resources Authority

Revised Lead and Copper Rule

January 19, 2022



Significant Community Requirements by October 2024

- Service Line Inventories
- Annual Service Line Notices
- Lead Service Line Replacement Plan
- Changes in Sampling
- Public Notification Changes
- Find and Fix for Any Elevated Samples
- School and Childcare Facility Sampling



Massachusetts Water Resources Authority

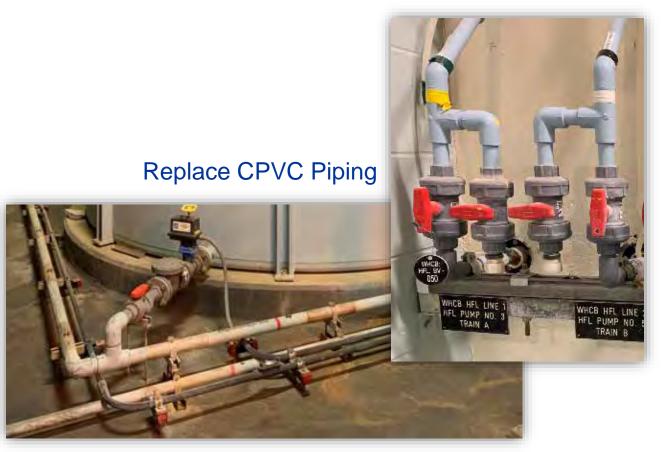
John J. Carroll Water Treatment Plant Chemical Feed System Improvements Contract 7598

January 19, 2022



Contract 7598 - Carroll Fluoride System Improvements





Fluoride Weigh Feeder



Contract 7598 - Soda Ash Systems Improvements



Gravimetric Feeder



Soda Ash Silo

| Contractor | Bid Amount |
|----------------------------------|-------------|
| Walsh Construction Company | \$2,479,000 |
| Harding & Smith | \$2,660,360 |
| Engineer's Estimate | \$3,411,000 |
| WES Construction Corp. | \$3,746,000 |
| William M. Collins Company, Inc. | \$3,769,000 |



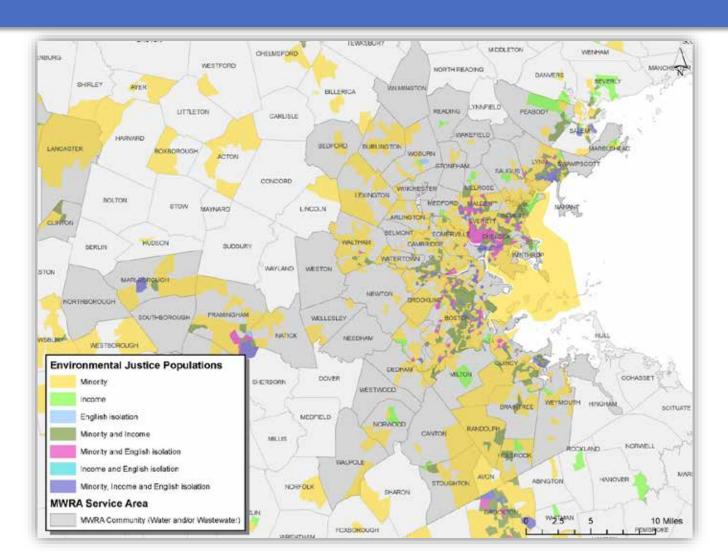
Massachusetts Water Resources Authority

Update on New Environmental Justice Initiatives

January 19, 2022



Environmental Justice Communities in MWRA's Service Area





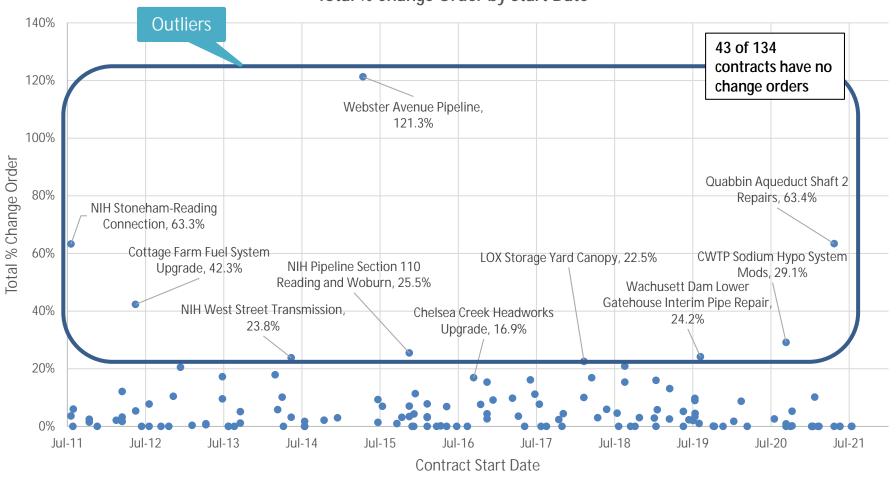
Massachusetts Water Resources Authority

Change Order and Amendment Statistics

January 19, 2022

| | Total Contracts | Chapter 30 | Chapter 149 |
|---------------------------|-----------------|---------------|---------------|
| # of Contracts | 134 | 51 | 83 |
| Contracts w/change orders | 91 | 28 | 63 |
| Award Amount Total | \$757,994,674 | \$271,601,738 | \$486,392,936 |
| Change Order Amount | \$44,881,539 | \$15,150,908 | \$29,730,630 |
| % Change Order | 5.92% | 5.58% | 6.11% |

Total % Change Order by Start Date





Change Order: Unforeseen Condition Deficient Masonry Substrate at Chelsea Creek Headworks



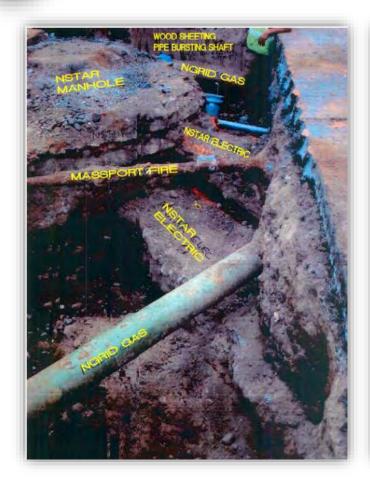


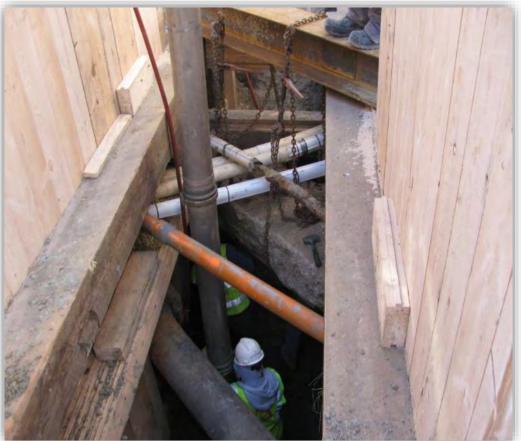
Change Order: Unforeseen Condition Deteriorated Concrete at Chelsea Creek Headworks





Change Order: Unforseen Condition East Boston Sewer Relief Utility Interferences







Change Order: Unforeseen Condition Insertion Valves at Commonwealth Avenue Pumping Station





Change Order: Unforeseen Condition Quabbin Aqueduct at Shaft 2 Repairs





Change Order: Unforeseen Condition South Street Drain – NIH Section 110, Stoneham





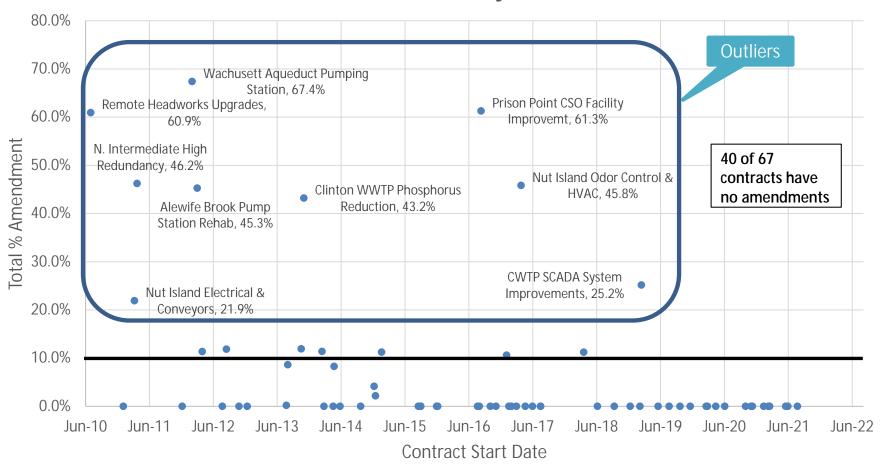




Amendment Statistics 2010-2021

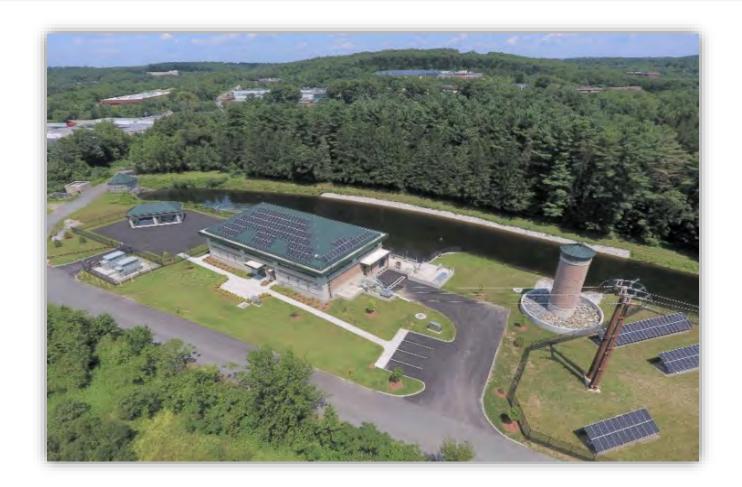
| | Total Contracts | Chapter 30 | Chapter 149 |
|-------------------------|-----------------|--------------|---------------|
| Number of Contracts | 67 | 30 | 37 |
| Contracts w/amendments | 27 | 7 | 20 |
| Original Contract Value | \$197,430,688 | \$86,242,238 | \$111,188,450 |
| Amendments Amount | \$17,911,620 | \$2,730,600 | \$14,932,476 |
| % Amendments | 9.05% | 3.17% | 13.4% |

Total % Amendment By Start Date





Design Amendment – Zero Net Energy Wachusett Aqueduct Pumping Station





Design Amendment – Flood Protection Barriers Chelsea Creek Headworks





Massachusetts Water Resources Authority

FY23 Proposed Capital Improvement Program

January 19, 2022



FY23 Proposed CIP - FY19-23 Base-Line Cap

| ap | | FY19 | FY20 | FY21 | FY22 | FY23 | Total FY19-23 |
|---------------|-------------------------------------|---------|---------|---------|---------|---------|------------------|
| Base-Line Cap | Projected Expenditures | \$179.2 | \$276.1 | \$251.3 | \$194.9 | \$150.4 | \$1,051.8 |
| Li | I/I Program | (19.2) | (25.7) | (24.3) | (27.9) | (26.1) | (123.2) |
| Se- | Water Loan Program | (8.3) | (8.4) | (7.2) | (5.6) | (2.8) | (32.4) |
| | MWRA Spending | \$151.7 | \$241.9 | \$219.7 | \$161.4 | \$121.4 | \$896.2 |
| FY19-23 | Contingency | 9.9 | 15.9 | 14.5 | 11.0 | 8.2 | 59.4 |
| (19 | Inflation on Unawarded Construction | 0.7 | 5.0 | 7.8 | 7.2 | 8.5 | 29.3 |
| <u> </u> | Chicopee Valley Aqueduct Projects | (0.0) | 0.0 | 0.0 | 0.0 | 0.0 | (0.0) |
| | FY19 Final FY19-23 Spending | \$162.3 | \$262.8 | \$242.0 | \$179.6 | \$138.1 | \$984.8 |

| | | FY19 | FY20 | FY21 | FY22 | FY23 | Total FY19-23 |
|---------------|-------------------------------------|---------|---------|---------|---------|---------|------------------|
| 7 | Projected Expenditures | \$142.9 | \$159.0 | \$148.4 | \$180.9 | \$309.7 | \$940.9 |
| FY23 Proposed | I/I Program | (39.6) | (35.2) | (31.3) | (24.0) | (35.5) | (165.7) |
| odo | Water Loan Program | (13.8) | (11.4) | (14.9) | (23.1) | 5.8 | (57.5) |
| 3 Pr | MWRA Spending | \$89.4 | \$112.3 | \$102.2 | \$133.8 | \$279.9 | \$717.7 |
| Y23 | Contingency | 0.0 | 0.0 | 0.0 | 7.9 | 18.0 | 25.9 |
| ш | Inflation on Unawarded Construction | 0.0 | 0.0 | 0.0 | 0.0 | 3.6 | 3.6 |
| | Chicopee Valley Aqueduct Projects | (0.0) | 0.0 | 0.0 | 0.0 | 0.0 | (0.0) |
| | FY23 Proposed FY19-23 Spending | \$89.4 | \$112.3 | \$102.2 | \$141.7 | \$301.5 | \$747.2 |

\$s in millions



FY23 Proposed CIP – Top Spending Projects Excluding Community Loans in FY23

| Project | Subphase | FY23 \$s in Millions | % of Total |
|--|--|----------------------|---------------|
| Deer Island Treatment Plant Asset Protection | Clarifier Rehabilitation Phase 2 - Construction | \$31.2 | 10.1% |
| Facility Asset Protection | Prison Point Rehabilitation - Construction | 19.7 | 6.4% |
| Corrosion & Odor Control | NI Odor Control HVAC Improvements Construction Phase 2 | 15.2 | 4.9% |
| Metro Redundancy Interim Improvements | Waltham Water Pipeline Construction | 14.0 | 4.5% |
| MWRA Facilities Management | Office Space Modifications | 13.8 | 4.5% |
| Deer Island Treatment Plant Asset Protection | Fire Alarm System Replacement - Construction | 8.3 | 2.7% |
| Metro Redundancy Interim Improvements | WASM/SPSM West Pressure Reducing Valve Construction | 7.9 | 2.5% |
| New Connecting Mains-Shaft 7 | CP3-Sect 23,24,47, Rehabilitation | 7.8 | 2.5% |
| NIH Redundancy & Storage | Section 89 & 29 Replacement - Construction | 7.1 | 2.3% |
| Central Monitoring System | CWTP SCADA Upgrade Construction | 5.4 | 1.7% |
| Metro Redundancy Interim Improvements | WASM 3 CP-1 | 5.2 | 1.7% |
| Siphon Structure Rehabilitation | Construction | 5.0 | 1.6% |
| | Total Contracts > \$5.0 million (excl. Loan Programs) | \$140.7 | 45.4% |
| | Other Project Spending | \$169.0 | 54.6% |
| | Total FY23 Spending | \$309.7 | 100.0% |



FY23 Proposed CIP – FY23 Top Spenders

Clarifier Rehab Phase 2
Construction

Prison Point Rehab Construction



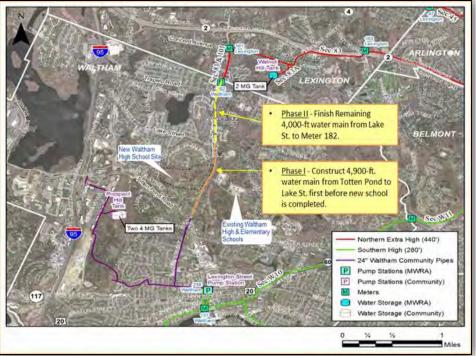


FY23 Proposed CIP – FY23 Top Spenders

Nut Island Odor Control and HVAC Improvements Construction

Waltham Water Pipeline Construction





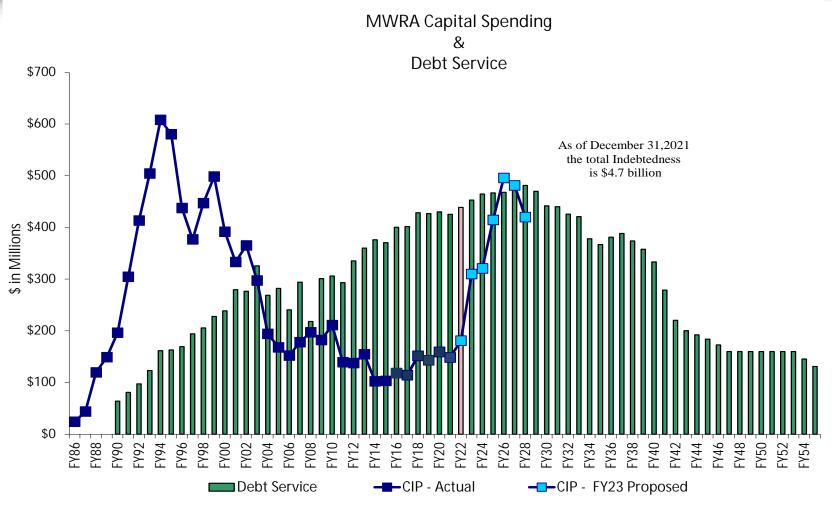


FY23 Proposed CIP - Projected Contract Awards (\$s in millions)

| Project | Subphase | Notice to Proceed | Total Contract Amount \$s in Millions |
|--|---|----------------------|---------------------------------------|
| DI Treatment Plant Asset Protection | Fire Alarm System Replacement - Construction | Oct-22 | \$31.0 |
| Metropolitan Redundancy Interim Improvements | WASM 3 Rehab CP-2 | Jan-23 | \$21.8 |
| MWRA Facilities Management | Office Space Modifications | Aug-22 | \$13.8 |
| Facility Asset Protection | Hayes Pump Station Rehab Construction | Nov-22 | \$13.1 |
| DI Treatment Plant Asset Protection | Combined Heat & Power Design/ESDC/REI | Oct-22 | \$11.4 |
| Waterworks Facility Asset Protection | Steel Tank/Impr Construction | Apr-23 | \$11.0 |
| Metropolitan Tunnel Redundancy | Technical Assistance | Jan-23 | \$9.0 |
| Siphon Structure Rehabilitation | Construction | Jul-22 | \$8.3 |
| Facility Asset Protection | Interceptor Renewal 7-Malden & Melrose-Construction | Jan-23 | \$8.1 |
| DI Treatment Plant Asset Protection | Eastern Seawall Construction - 1 | Oct-22 | \$7.3 |
| | | | |
| | Top 10 Contracts | | \$134.8 |
| | % of Total Planned Awards | | 57.7% |
| | 65 Contract Awards Planned | | \$233.5 |



Capital Spending and Debt Service



Looking Ahead

- Focus on Asset Protection and Redundancy
- Metropolitan Tunnel Redundancy Project
- Incorporate lessons learned from Chelsea Creek Headworks
- Monitor the impacts of COVID-19, Inflation and Supply Chain Disruptions
- Potential Federal Stimulus
- Advisory Board Review/Comments and Recommendations